## Benefit to free cash flow from trade receivables programs

Principle: When the company sells receivables, it accelerates cash receipts, thereby increasing reported free cash flow.

## Examples:

On 9/1, company generates an accounts receivable invoice of \$100. If the receivable is outstanding at end of quarter (customer has not paid) and the company sells the receivable for cash consideration on 9/30, operating cash flows (and free cash flow) during the quarter have benefitted from the receivable sale.

By way of contrast, if the company sells the receivable on 9/1 and the customer remits payment on or before 9/30, the sale of the receivable has not benefitted free cash flow during the quarter because, absent the sale, operating cash flows would have reflected the cash receipt. (Note, XPO has visibility to customer remittances post-sale as it functions as a servicer on behalf of receivable purchasers)

|   |  | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 |
|---|--|---------|---------|---------|---------|---------|---------|---------|---------|
|   |  |         |         |         |         |         |         |         |         |
|   | Benefit (reduction) to free cash flow from trade receivables programs              | 22      | (13)    | 17      | 161     | (50)    | 44      | 56      | 60      |
|   |  |         |         |         |         |         |         |         |         |
|   | Securitization Programs  |         |         |         |         |         |         |         |         |
| Α | Receivables sold in period   |         |         |         | 231     | 323     | 338     | 790     | 780     |
| В | Cash consideration   |         |         |         | 179     | 260     | 269     | 787     | 779     |
| С | Deferred purchase price (DPP)  |         |         |         | 52      | 63      | 69      | 3       | -       |
| D | Cash collected related to DPP  |         |         |         |         | 71      | 66      | 49      | -       |
| Е | Less: cash collected as servicer on sold receivables                               |         |         |         | (119)   | (318)   | (342)   | (741)   | (767)   |
| F | Total cash impact of securitization programs (B + D + E)                           |         |         |         | 60      | 13      | (7)     | 95      | 12      |
|   |  |         |         |         |         |         |         |         |         |
|   | Factoring Programs   |         |         |         |         |         |         |         |         |
| G | Receivables sold in period   | 141     | 128     | 146     | 248     | 184     | 235     | 196     | 243     |
| н | Cash Consideration   | 141     | 128     | 145     | 246     | 183     | 234     | 195     | 242     |
| 1 | Cash consideration from prior sequential quarter                                   | (119)   | (141)   | (128)   | (145)   | (246)   | (183)   | (234)   | (195)   |
| J | Total cash impact of factoring programs  | 22      | (13)    | 17      | 101     | (63)    | 51      | (39)    | 48      |
|   |  |         |         |         |         |         |         |         |         |
|   | Benefit (reduction) to free cash flow from trade receivables programs (F + J)      | 22      | (13)    | 17      | 161     | (50)    | 44      | 56      | 60      |
|   | Year-to-date benefit (reduction) to free cash flow from trade receivables programs |         |         |         | 187     |         |         |         | 110     |

A Represents gross amount of trade receivables sold in the period indicated in connection with securitization programs

B With respect to trade receivables sold in the period indicated, represents portion of purchase price received in cash on day of sale

C With respect to trade receivables sold in the period indicated, represents portion of purchase price for which payment is deferred (DPP)

D Represents cash collected during the period indicated on DPP (reflected with investing activities on the statement of cash flows)

E Represents cash collected in servicing capacity on sold receivables during the referenced period

G Represents trade receivables sold during the period indicated in connection with factoring programs

H With respect to trade receivables sold during the period indicated, represents cash received on sold receivables
Any difference between cash purchase price and gross amount of receivables sold represents the discount on sale of receivables and is recorded within interest expense

The examples above are for illustrative purposes only. Neither the Company's independent auditors, nor any other independent accountants, have compiled, examined or performed any procedures with respect to the examples, nor have they expressed any opinion or any other form of assurance on such examples.