

XPO Reports Second Quarter 2024 Results

August 1, 2024

GREENWICH, Conn., Aug. 01, 2024 (GLOBE NEWSWIRE) -- XPO (NYSE: XPO) today announced its financial results for the second quarter 2024. The company reported diluted earnings from continuing operations per share of \$1.25, compared with \$0.27 for the same period in 2023, and adjusted diluted earnings from continuing operations per share of \$1.12, compared with \$0.71 for the same period in 2023.

Second Quarter 2024 Summary Results

Three months ended June 30,		I	Revenue			ne (Loss)		
(in millions)		2024		2023	Change %	2024	2023	Change %
North American Less-Than-Truckload Segment	\$	1,272	\$	1,136	12.0%	\$ 203	\$ 129	57.4%
European Transportation Segment Corporate		808		781 -	3.5% 0.0%	10 (16)	12 (34)	-16.7% -52.9%
Total	\$	2,079	\$	1,917	8.5%	\$ 197	\$ 107	84.1%
Three months ended June 30,	A	Adjusted O	perating Income	₂ (1)		Adjı	usted EBI	TDA ⁽¹⁾
(in millions)		2024		2023	Change %	2024	2023	Change %
North American Less-Than-Truckload Segment	\$	214	\$	142	50.7%	\$ 297	\$ 208	42.8%
European Transportation Segment		19		18	5.6%	49	46	6.5%
Corporate Total	\$	NA NA	\$	NA NA	NA NA	(3) \$ 343	(10) \$ 244	-70.0% 40.6%
Three months ended June 30,		Net	t Income ⁽²⁾			D	iluted EP	S ⁽³⁾
(in millions, except for per-share data)		2024		2023	Change %	2024	2023	Change %
Total	\$	150	\$	31	383.9%	\$ 1.25	\$ 0.27	363.0%
	Diluted Weigh		ge Common Sha	ares				(4)(2)
Three months ended June 30,		Outstan	aing			Adjuste	ed Diluted	I EPS ⁽¹⁾⁽³⁾
(in millions, except for per-share data)		2024		2023		2024	2023	Change %
Total		120		118		\$ 1.12	\$ 0.71	57.7%

Amounts may not add due to rounding.

NA - Not applicable

- (1) See the "Non-GAAP Financial Measures" section of the press release
- (2) Net income from continuing operations
- (3) Diluted earnings from continuing operations per share ("diluted EPS")

Mario Harik, chief executive officer of XPO, said, "We reported a strong second quarter of earnings growth, underpinned by a year-over-year increase in revenue of 9%. Companywide, we grew adjusted EBITDA by 41% and adjusted diluted EPS by 58%.

"In North American LTL, we continued to deliver service at record levels, with the best damage claims ratio in our history at 0.2%. This helped drive above-market yield growth, ex-fuel, of 9%, and a 3.4% increase in tonnage per day, with 4.5% more shipments per day. We also operated more cost efficiently, reducing purchased transportation and increasing labor productivity. As a result, we reported a 51% increase in adjusted operating income and improved our adjusted operating ratio by 440 basis points to 83.2%. In addition, we've now opened 14 of the 28 service centers we acquired in December, with another 10 expected this year."

Harik continued, "Our strong performance demonstrates the steady progress we're making toward becoming the LTL service leader in North America. We'll continue to build our service offering, invest in capacity ahead of demand and operate more efficiently. This strategy is creating a long runway for future margin expansion."

Second Quarter Highlights

For the second quarter 2024, the company generated revenue of \$2.08 billion, compared with \$1.92 billion for the same period in 2023. The year-over-year increase in revenue was due primarily to higher yield and tonnage per day in the North American LTL segment.

Operating income was \$197 million for the second quarter, compared with \$107 million for the same period in 2023. Net income from continuing operations was \$150 million for the second quarter, compared with \$31 million for the same period in 2023. The year-over-year increase in net income

from continuing operations includes a one-time tax benefit of \$41 million related to the reorganization of the company's legal entities in the European business. Diluted earnings from continuing operations per share was \$1.25 for the second quarter, compared with \$0.27 for the same period in 2023.

Adjusted net income from continuing operations, a non-GAAP financial measure, was \$135 million for the second quarter, compared with \$83 million for the same period in 2023, and excludes the \$41 million tax benefit. Adjusted diluted EPS, a non-GAAP financial measure, was \$1.12 for the second quarter, compared with \$0.71 for the same period in 2023.

Adjusted earnings before interest, taxes, depreciation and amortization ("adjusted EBITDA"), a non-GAAP financial measure, was \$343 million for the second quarter, compared with \$244 million for the same period in 2023.

The company generated \$210 million of cash flow from operating activities in the second quarter, and ended the quarter with \$250 million of cash and cash equivalents on hand, after \$184 million of net capital expenditures.

Results by Business Segment

• North American Less-Than-Truckload (LTL): The segment generated revenue of \$1.27 billion for the second quarter 2024, compared with \$1.14 billion for the same period in 2023. On a year-over-year basis, shipments per day increased 4.5%, tonnage per day increased 3.4%, and yield, excluding fuel, increased 9.0%. Including fuel, yield increased 7.8%.

Operating income was \$203 million for the second quarter 2024, compared with \$129 million for the same period in 2023. Adjusted operating income, a non-GAAP financial measure, was \$214 million for the second quarter, compared with \$142 million for the same period in 2023. Adjusted operating ratio, a non-GAAP financial measure, was 83.2%, reflecting a year-over-year improvement of 440 basis points.

Adjusted EBITDA for the second quarter 2024 was \$297 million, compared with \$208 million for the same period in 2023. The year-over-year increase in adjusted EBITDA was due primarily to higher yield, excluding fuel, and an increase in tonnage per day.

• European Transportation: The segment generated revenue of \$808 million for the second quarter 2024, compared with \$781 million for the same period in 2023. Operating income was \$10 million for the second quarter, compared with \$12 million for the same period in 2023.

Adjusted EBITDA was \$49 million for the second quarter 2024, compared with \$46 million for the same period in 2023.

 Corporate: The segment generated an operating loss of \$16 million for the second quarter 2024, compared with a loss of \$34 million for the same period in 2023. The year-over-year improvement in operating loss was due primarily to a \$6 million reduction in transaction and integration costs and a \$4 million reduction in restructuring costs.

Adjusted EBITDA, a non-GAAP financial measure, was a loss of \$3 million for the second quarter 2024, compared with a loss of \$10 million for the same period in 2023, reflecting a year-over-year improvement from the company's continued rationalization of corporate overhead costs.

Conference Call

The company will hold a conference call on Thursday, August 1, 2024, at 8:30 a.m. Eastern Time. Participants can call toll-free (from US/Canada) 1-877-269-7756; international callers dial +1-201-689-7817. A live webcast of the conference will be available on the investor relations area of the company's website, xpo.com/investors. The conference will be archived until August 31, 2024. To access the replay by phone, call toll-free (from US/Canada) 1-877-660-6853; international callers dial +1-201-612-7415. Use participant passcode 13747657.

About XPO

XPO, Inc. (NYSE: XPO) is a leader in asset-based less-than-truckload (LTL) freight transportation in North America. The company's customer-focused organization efficiently moves 18 billion pounds of freight per year, enabled by its proprietary technology. XPO serves approximately 53,000 customers with 615 locations and 38,000 employees in North America and Europe, with headquarters in Greenwich, Conn., USA. Visit xpo.com for more information, and connect with XPO on LinkedIn, Facebook, X, Instagram and YouTube.

Non-GAAP Financial Measures

As required by the rules of the Securities and Exchange Commission ("SEC"), we provide reconciliations of the non-GAAP financial measures contained in this press release to the most directly comparable measure under GAAP, which are set forth in the financial tables attached to this press release.

XPO's non-GAAP financial measures in this press release include: adjusted earnings before interest, taxes, depreciation and amortization ("adjusted EBITDA") on a consolidated basis and for corporate; adjusted EBITDA margin on a consolidated basis; adjusted net income from continuing operations; adjusted diluted earnings from continuing operations per share ("adjusted diluted EPS"); adjusted operating income for our North American Less-Than-Truckload and European Transportation segments; and adjusted operating ratio for our North American Less-Than-Truckload segment.

We believe that the above adjusted financial measures facilitate analysis of our ongoing business operations because they exclude items that may not be reflective of, or are unrelated to, XPO and its business segments' core operating performance, and may assist investors with comparisons to prior periods and assessing trends in our underlying businesses. Other companies may calculate these non-GAAP financial measures differently, and therefore our measures may not be comparable to similarly titled measures of other companies. These non-GAAP financial measures should only be used as supplemental measures of our operating performance.

Adjusted EBITDA, adjusted EBITDA margin, adjusted net income from continuing operations, adjusted diluted EPS, adjusted operating income and adjusted operating ratio include adjustments for transaction and integration costs, as well as restructuring costs and other adjustments as set forth in the attached tables. Transaction and integration adjustments are generally incremental costs that result from an actual or planned acquisition, divestiture or spin-off and may include transaction costs, consulting fees, stock-based compensation, retention awards, internal salaries and wages (to

the extent the individuals are assigned full-time to integration and transformation activities) and certain costs related to integrating and converging IT systems. Restructuring costs primarily relate to severance costs associated with business optimization initiatives. Management uses these non-GAAP financial measures in making financial, operating and planning decisions and evaluating XPO's and each business segment's ongoing performance.

We believe that adjusted EBITDA and adjusted EBITDA margin improve comparability from period to period by removing the impact of our capital structure (interest and financing expenses), asset base (depreciation and amortization), tax impacts and other adjustments as set out in the attached tables that management has determined are not reflective of core operating activities and thereby assist investors with assessing trends in our underlying businesses. We believe that adjusted net income from continuing operations and adjusted diluted EPS improve the comparability of our operating results from period to period by removing the impact of certain costs and gains that management has determined are not reflective of our core operating activities, including amortization of acquisition-related intangible assets, transaction and integration costs, restructuring costs and other adjustments as set out in the attached tables. We believe that adjusted operating income and adjusted operating ratio improve the comparability of our operating results from period to period by removing the impact of certain transaction and integration costs and restructuring costs, as well as amortization expenses as set out in the attached tables.

Forward-looking Statements

This release includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. In some cases, forward-looking statements can be identified by the use of forward-looking terms such as "anticipate," "estimate," "believe," "continue," "could," "intend," "may," "plan," "potential," "predict," "should," "will," "expect," "objective," "projection," "forecast," "goal," "guidance," "outlook," "effort," "target," "trajectory" or the negative of these terms or other comparable terms. These forward-looking statements are based on certain assumptions and analyses made by us in light of our experience and our perception of historical trends, current conditions and expected future developments, as well as other factors we believe are appropriate in the circumstances.

These forward-looking statements are subject to known and unknown risks, uncertainties and assumptions that may cause actual results, levels of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements. Factors that might cause or contribute to a material difference include the risks discussed in our filings with the SEC, and the following: the effects of business, economic, political, legal, and regulatory impacts or conflicts upon our operations; supply chain disruptions and shortages, strains on production or extraction of raw materials, cost inflation and labor and equipment shortages; our ability to align our investments in capital assets, including equipment, service centers, and warehouses to our customers' demands; our ability to implement our cost and revenue initiatives; the effectiveness of our action plan, and other management actions, to improve our North American LTL business; changes in expected growth in trade between the US and Mexico affecting demand; changes in the future needs of cross-border shippers; increased or decreased demand for cross-border LTL shipping; our ability to benefit from a sale, spin-off or other divestiture of one or more business units or to successfully integrate and realize anticipated synergies, cost savings and profit opportunities from acquired companies; goodwill impairment; issues related to compliance with data protection laws, competition laws, and intellectual property laws; fluctuations in currency exchange rates, fuel prices and fuel surcharges; the expected benefits of the spin-offs of GXO Logistics, Inc. and RXO, Inc.; our ability to develop and implement suitable information technology systems; the impact of potential cyber-attacks and information technology or data security breaches or failures; our indebtedness; our ability to raise debt and equity capital; fluctuations in interest rates; seasonal fluctuations; our ability to maintain positive relationships with our network of third-party transportation providers; our ability to attract and retain key employees including qualified drivers; labor matters; litigation; and competition and pricing pressures.

All forward-looking statements set forth in this release are qualified by these cautionary statements and there can be no assurance that the actual results or developments anticipated by us will be realized or, even if substantially realized, that they will have the expected consequences to or effects on us or our business or operations. Forward-looking statements set forth in this release speak only as of the date hereof, and we do not undertake any obligation to update forward-looking statements except to the extent required by law.

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XPO, Inc. Condensed Consolidated Statements of Income (Unaudited) (In millions, except per share data)

	Three Months Ended June 30,						Si	 onths Ei June 30,	nded
		2024		2023	Change %	_	2024	2023	Change %
Revenue	\$	2,079	\$	1,917	8.5%	\$	4,097	\$ 3,824	7.1%
Salaries, wages and employee benefits		854		783	9.1%		1,688	1,545	9.3%
Purchased transportation		436		444	-1.8%		874	901	-3.0%
Fuel, operating expenses and supplies		402		390	3.1%		814	817	-0.4%
Operating taxes and licenses		21		15	40.0%		40	30	33.3%
Insurance and claims		33		46	-28.3%		71	90	-21.1%
Gains on sales of property and equipment		(4)		(2)	100.0%		(5)	(5)	0.0%
Depreciation and amortization expense		122		107	14.0%		239	208	14.9%
Transaction and integration costs		12		17	-29.4%		26	39	-33.3%
Restructuring costs		6		10	-40.0%		14	34	-58.8%

Operating income	 197	107	84.1%	335	165	103.0%
Other income	(6)	(3)	100.0%	(16)	(8)	100.0%
Debt extinguishment loss	-	23	-100.0%	-	23	-100.0%
Interest expense	 56	 43	30.2%	 114	 85	34.1%
Income from continuing operations before income tax provision	147	44	234.1%	237	65	264.6%
Income tax provision (benefit)	 (3)	 13	NM	 20	 17	17.6%
Income from continuing operations	150	31	383.9%	217	48	352.1%
Income (loss) from discontinued operations, net of taxes	 -	 2	-100.0%	 	 (1)	-100.0%
Net income	\$ 150	\$ 33	354.5%	\$ 217	\$ 47	361.7%
Net income (loss)						
Continuing operations	\$ 150	\$ 31		\$ 217	\$ 48	
Discontinued operations	 -	 2		 -	 (1)	
Net income	\$ 150	\$ 33		\$ 217	\$ 47	
Basic earnings (loss) per share ⁽¹⁾						
Continuing operations	\$ 1.29	\$ 0.27		\$ 1.87	\$ 0.42	
Discontinued operations	 -	 0.01		 	 (0.01)	
Basic earnings per share	\$ 1.29	\$ 0.28		\$ 1.87	\$ 0.41	
Diluted earnings (loss) per share ⁽¹⁾						
Continuing operations	\$ 1.25	\$ 0.27		\$ 1.81	\$ 0.41	
Discontinued operations	 -	 0.01		 -	 (0.01)	
Diluted earnings per share	\$ 1.25	\$ 0.28		\$ 1.81	\$ 0.40	
Weighted-average common shares outstanding						
Basic weighted-average common shares outstanding	116	116		116	116	
Diluted weighted-average common shares outstanding	120	118		120	117	

Amounts may not add due to rounding.

NM - Not meaningful.

XPO, Inc. Condensed Consolidated Balance Sheets (Unaudited) (In millions, except per share data)

	J	une 30, 2024	D	ecember 31, 2023
ASSETS				
Current assets				
Cash and cash equivalents	\$	250	\$	412
Accounts receivable, net of allowances of \$45 and \$45, respectively		1,088		973
Other current assets		210		208
Total current assets		1,548		1,593
Long-term assets				
Property and equipment, net of \$1,954 and \$1,853 in accumulated depreciation, respectively		3,305		3,075
Operating lease assets		742		708
Goodwill		1,481		1,498
Identifiable intangible assets, net of \$476 and \$452 in accumulated amortization, respectively		392		422
Other long-term assets		262		196
Total long-term assets		6,182		5,899
Total assets	\$	7,729	\$	7,492
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities				
Accounts payable	\$	477	\$	532
Accrued expenses		772		775
Short-term borrowings and current maturities of long-term debt		64		69
Short-term operating lease liabilities		129		121

⁽¹⁾ The sum of quarterly earnings (loss) per share may not equal year-to-date amounts due to differences in the weighted-average number of shares outstanding during the respective periods.

Other current liabilities		99		93
Total current liabilities		1,542		1,590
Long-term liabilities				
Long-term debt		3,330		3,335
Deferred tax liability		364		337
Employee benefit obligations		88		91
Long-term operating lease liabilities		613		588
Other long-term liabilities		294		285
Total long-term liabilities	_	4,688		4,636
Stockholders' equity				
Common stock, \$0.001 par value; 300 shares authorized; 116 shares issued and outstanding				
as of June 30, 2024 and December 31, 2023, respectively		-		-
Additional paid-in capital		1,322		1,298
Retained earnings		402		185
Accumulated other comprehensive loss		(225)		(217)
Total equity		1,499	· · · · ·	1,266
Total liabilities and equity	\$	7,729	\$	7,492

Amounts may not add due to rounding.

XPO, Inc. Condensed Consolidated Statements of Cash Flows (Unaudited) (In millions)

Cash flows from operating activities of continuing operations 2024 2023 Net income \$ 217 \$ 47 Loss from discontinued operations, net of taxes 2 1 (1) Income from continuing operations 217 48 Adjustments to reconcile income from continuing operations to net cash from operating activities 239 208 Slock compensation expenses 42 41 Accretion of debt 5 7 Deferred tax expense (benefit) 25 (6) Gains on sales of property and equipment (5) (5) Other 6 30 0 Changes in assets and liabilities (67) (31) Changes in assets and liabilities (67) (31) Accounts receivable (67) (31) Accounts payable (67) (31) Accounts payable (67) (31) Accounts payable activities of continuing operations (35) (27) Patt cash provided by operating activities from continuing operations (35) (27) Payment for purchases of property and equipment </th <th></th> <th>s</th> <th>ix Mor</th> <th>iths E</th> <th></th>		s	ix Mor	iths E	
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Net cash provided by operating activities from continuing operations 355 207 Cash flows from investing activities of continuing operations (496) (355) Payment for purchases of property and equipment 13 13 Proceeds from sale of property and equipment (483) (342) Net cash used in investing activities from continuing operations	Accounts payable		14		(57)
Cash flows from investing activities of continuing operations Payment for purchases of property and equipment (496) (355) Proceeds from sale of property and equipment 13 13 Net cash used in investing activities from continuing operations (483) (342) Cash flows from financing activities of continuing operations - 1,977 Repurchase of debt - (2,003) Repayment of debt and finance leases (39) (35) Payment for debt issuance costs (4) (15) Change in bank overdrafts 27 51 Payment for tax withholdings for restricted shares (17) (12) Other (11) 1 Net cash used in financing activities from continuing operations (35) (36) Cash flows from discontinued operations - (8) Operating activities of discontinued operations - (8) Investing activities of discontinued operations - (7) Net cash used in discontinued operations - (7)	Accrued expenses and other liabilities	<u></u>	13		27
Payment for purchases of property and equipment (496) (355) Proceeds from sale of property and equipment 13 13 Net cash used in investing activities from continuing operations (483) (342) Cash flows from financing activities of continuing operations 8 1,977 Proceeds from issuance of debt - 1,977 Repurchase of debt - (2,003) Repayment of debt and finance leases (39) (35) Payment for debt issuance costs (4) (15) Change in bank overdrafts 27 51 Payment for tax withholdings for restricted shares (17) (12) Other (17) (12) Net cash used in financing activities from continuing operations (35) (36) Cash flows from discontinued operations - (8) Investing activities of discontinued operations - (1) Net cash used in discontinued operations - (7)	Net cash provided by operating activities from continuing operations		355		207
Proceeds from sale of property and equipment 13 13 Net cash used in investing activities from continuing operations (483) (342) Cash flows from financing activities of continuing operations Total cash used in financing activities of debt - 1,977 Repurchase of debt - (2,003) Repayment of debt and finance leases (39) (35) Payment for debt issuance costs (4) (15) Change in bank overdrafts 27 51 Payment for tax withholdings for restricted shares (17) (12) Other (1) 1 Net cash used in financing activities from continuing operations (35) (36) Cash flows from discontinued operations - (8) Investing activities of discontinued operations - (8) Net cash used in discontinued operations - (7)	Cash flows from investing activities of continuing operations				
Net cash used in investing activities from continuing operations (483) (342) Cash flows from financing activities of continuing operations 7 (347) Proceeds from issuance of debt - 1,977 Repurchase of debt - (2,003) Repayment of debt and finance leases (39) (35) Payment for debt issuance costs (4) (15) Change in bank overdrafts 27 51 Payment for tax withholdings for restricted shares (17) (12) Other (1) 1 Net cash used in financing activities from continuing operations (35) (36) Cash flows from discontinued operations - (8) Investing activities of discontinued operations - 1 Net cash used in discontinued operations - (7)	Payment for purchases of property and equipment		(496)		(355)
Cash flows from financing activities of continuing operations Proceeds from issuance of debt - 1,977 Repurchase of debt - (2,003) Repayment of debt and finance leases (39) (35) Payment for debt issuance costs (4) (15) Change in bank overdrafts 27 51 Payment for tax withholdings for restricted shares (17) (12) Other (1) 1 Net cash used in financing activities from continuing operations (35) (36) Cash flows from discontinued operations - (8) Operating activities of discontinued operations - (7) Net cash used in discontinued operations - (7)	Proceeds from sale of property and equipment		13		13
Proceeds from issuance of debt - 1,977 Repurchase of debt - (2,003) Repayment of debt and finance leases (39) (35) Payment for debt issuance costs (4) (15) Change in bank overdrafts 27 51 Payment for tax withholdings for restricted shares (17) (12) Other (1) 1 Net cash used in financing activities from continuing operations (35) (36) Cash flows from discontinued operations - (8) Operating activities of discontinued operations - (1) Investing activities of discontinued operations - (7) Net cash used in discontinued operations - (7)	Net cash used in investing activities from continuing operations		(483)		(342)
Proceeds from issuance of debt - 1,977 Repurchase of debt - (2,003) Repayment of debt and finance leases (39) (35) Payment for debt issuance costs (4) (15) Change in bank overdrafts 27 51 Payment for tax withholdings for restricted shares (17) (12) Other (1) 1 Net cash used in financing activities from continuing operations (35) (36) Cash flows from discontinued operations - (8) Operating activities of discontinued operations - (1) Investing activities of discontinued operations - (7) Net cash used in discontinued operations - (7)	Cash flows from financing activities of continuing operations				
Repayment of debt and finance leases (39) (35) Payment for debt issuance costs (4) (15) Change in bank overdrafts 27 51 Payment for tax withholdings for restricted shares (17) (12) Other (1) 1 Net cash used in financing activities from continuing operations (35) (36) Cash flows from discontinued operations - (8) Operating activities of discontinued operations - 1 Net cash used in discontinued operations - (7)			-		1,977
Payment for debt issuance costs (4) (15) Change in bank overdrafts 27 51 Payment for tax withholdings for restricted shares (17) (12) Other (1) 1 Net cash used in financing activities from continuing operations (35) (36) Cash flows from discontinued operations - (8) Operating activities of discontinued operations - 1 Net cash used in discontinued operations - (7)	Repurchase of debt		-		(2,003)
Change in bank overdrafts 27 51 Payment for tax withholdings for restricted shares (17) (12) Other (1) 1 Net cash used in financing activities from continuing operations (35) (36) Cash flows from discontinued operations - (8) Operating activities of discontinued operations - 1 Investing activities of discontinued operations - 1 Net cash used in discontinued operations - (7)	Repayment of debt and finance leases		(39)		(35)
Payment for tax withholdings for restricted shares (17) (12) Other (1) 1 Net cash used in financing activities from continuing operations (35) (36) Cash flows from discontinued operations Operating activities of discontinued operations - (8) Investing activities of discontinued operations - 1 Net cash used in discontinued operations - (7)	Payment for debt issuance costs		(4)		(15)
Other(1)1Net cash used in financing activities from continuing operations(35)(36)Cash flows from discontinued operations-(8)Operating activities of discontinued operations-1Investing activities of discontinued operations-1Net cash used in discontinued operations-(7)	Change in bank overdrafts		27		51
Net cash used in financing activities from continuing operations (35) (36) Cash flows from discontinued operations - (8) Operating activities of discontinued operations - 1 Investing activities of discontinued operations - 1 Net cash used in discontinued operations - (7)	Payment for tax withholdings for restricted shares		(17)		(12)
Cash flows from discontinued operations Operating activities of discontinued operations Investing activities of discontinued operations Net cash used in discontinued operations - (8) - 1 Net cash used in discontinued operations - (7)	Other		(1)		11
Operating activities of discontinued operations - (8) Investing activities of discontinued operations - 1 Net cash used in discontinued operations - (7)	Net cash used in financing activities from continuing operations	<u></u>	(35)		(36)
Investing activities of discontinued operations - 1 Net cash used in discontinued operations - (7)	Cash flows from discontinued operations	·			
Net cash used in discontinued operations - (7)	Operating activities of discontinued operations		-		(8)
<u> </u>	Investing activities of discontinued operations				
Effect of exchange rates on cash, cash equivalents and restricted cash - 5	Net cash used in discontinued operations		-		(7)
	Effect of exchange rates on cash, cash equivalents and restricted cash		-		5

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Amounts may not add due to rounding.

North American Less-Than-Truckload Segment Summary Financial Table (Unaudited) (In millions)

		Three I	Mont	hs Ended	June 30,		Six M	lonth	s Ended Ju	12.6% 1.2% 10.5% 11.0% -21.5% 1.1% 33.3% -32.8% 50.0% 20.9% NM -80.0% 58.6%				
		2024		2023	Change %		2024		2023	Change %				
Revenue (excluding fuel surcharge revenue) Fuel surcharge revenue	\$	1,064 208	\$	940 196	13.2% 6.1%	\$	2,075 418	\$	1,843 413					
Revenue		1,272		1,136	12.0%		2,493		2,256	10.5%				
Salaries, wages and employee benefits		639		573	11.5%		1,252		1,128	11.0%				
Purchased transportation		68		87	-21.8%		146		186	-21.5%				
Fuel, operating expenses and supplies ⁽¹⁾		236		226	4.4%		479		474	1.1%				
Operating taxes and licenses		16		12	33.3%		32		24	33.3%				
Insurance and claims		20		33	-39.4%		41		61	-32.8%				
Losses on sales of property and equipment		1		1	0.0%		3		2	50.0%				
Depreciation and amortization		86		71	21.1%		168		139	20.9%				
Transaction and integration costs		-		-	0.0%		1		-	NM				
Restructuring costs		1		4	-75.0%		2		10	-80.0%				
Operating income		203		129	57.4%		368		232	58.6%				
Operating ratio ⁽²⁾		84.1%		88.7%			85.2%		89.7%					
Amortization expense	<u></u>	9		9		-	18		17					
Transaction and integration costs		-		-			1		-					
Restructuring costs		1		4			2		10					
Adjusted operating income ⁽³⁾	\$	214	\$	142	50.7%	\$	389	\$	259	50.2%				
Adjusted operating ratio (3) (4)		83.2%		87.6%			84.4%		88.5%					
Depreciation expense		77		62			150		122					
Pension income		6		4			13		8					
Other		-					-		1					
Adjusted EBITDA ⁽⁵⁾	\$	297	\$	208	42.8%	\$	551	\$	390	41.3%				
Adjusted EBITDA margin ⁽⁶⁾		23.3%		18.3%		_	22.1%		17.3%					

Amounts may not add due to rounding.

NM - Not meaningful.

North American Less-Than-Truckload Summary Data Table (Unaudited)

_	Three Mo	nths Ended	June 30,	Six Months Ended June 30,					
<u>-</u>	2024	2023	Change %	2024	2023	Change %			
Pounds per day (thousands)	72,658	70,290	3.4%	71,687	69,587	3.0%			
Shipments per day	53,519	51,220	4.5%	52,460	50,159	4.6%			

⁽¹⁾ Fuel, operating expenses and supplies includes fuel-related taxes.

⁽²⁾ Operating ratio is calculated as (1 - (Operating income divided by Revenue)) using the underlying unrounded amounts.

⁽³⁾ See the "Non-GAAP Financial Measures" section of the press release.

⁽⁴⁾ Adjusted operating ratio is calculated as (1 - (Adjusted operating income divided by Revenue)) using the underlying unrounded amounts; adjusted operating margin is the inverse of adjusted operating ratio.

⁽⁵⁾ Adjusted EBITDA is used by our chief operating decision maker to evaluate segment profit (loss) in accordance with ASC 280.

⁽⁶⁾ Adjusted EBITDA margin is calculated as Adjusted EBITDA divided by Revenue using the underlying unrounded amounts.

Average weight per shipment (in pounds)	1,358	1,372	-1.1%	1,367	1,387	-1.5%
Revenue per shipment (including fuel surcharges)	\$ 370.98	\$ 348.86	6.3%	\$ 372.39	\$ 352.40	5.7%
Revenue per shipment (excluding fuel surcharges)	\$ 310.24	\$ 288.75	7.4%	\$ 309.91	\$ 287.83	7.7%
Gross revenue per hundredweight (including fuel surcharges) (1)	\$ 28.04	\$ 26.01	7.8%	\$ 27.92	\$ 26.00	7.4%
Gross revenue per hundredweight (excluding fuel surcharges) (1)	\$ 23.56	\$ 21.63	9.0%	\$ 23.35	\$ 21.34	9.4%
Average length of haul (in miles)	847.8	836.7		848.1	834.1	
Total average load factor ⁽²⁾	22,884	22,822	0.3%	22,877	22,956	-0.3%
Average age of tractor fleet (years)	4.0	5.1				
Number of working days	64.0	63.5		127.5	127.5	

⁽¹⁾ Gross revenue per hundredweight excludes the adjustment required for financial statement purposes in accordance with the company's revenue recognition policy.

European Transportation Segment Summary Financial Table (Unaudited) (In millions)

	Three	Moı	nths Ended J	June 30,	Six Mo	nths	Ended June	∋ 30,
	 2024		2023	Change %	2024		2023	Change %
Revenue	\$ 808	\$	781	3.5%	\$ 1,605	\$	1,568	2.4%
Salaries, wages and employee benefits	212		203	4.4%	428		406	5.4%
Purchased transportation	368		357	3.1%	728		715	1.8%
Fuel, operating expenses and supplies (1)	165		162	1.9%	335		337	-0.6%
Operating taxes and licenses	4		3	33.3%	8		6	33.3%
Insurance and claims	13		13	0.0%	27		28	-3.6%
Gains on sales of property and equipment	(5)		(3)	66.7%	(9)		(7)	28.6%
Depreciation and amortization	35		33	6.1%	70		65	7.7%
Transaction and integration costs	1		-	NM	1		1	0.0%
Restructuring costs	 3		1	200.0%	 11		8	37.5%
Operating income	\$ 10	\$	12	-16.7%	\$ 6	\$	9	-33.3%
Amortization expense	5		5		10		10	
Transaction and integration costs	1		-		1		1	
Restructuring costs	 3		1		 11		8	
Adjusted operating income (2)	\$ 19	\$	18	5.6%	\$ 28	\$	28	0.0%
Depreciation expense	 30		28		59		55	
Adjusted EBITDA (3)	\$ 49	\$	46	6.5%	\$ 87	\$	83	4.8%
Adjusted EBITDA margin ⁽⁴⁾	 6.1%		6.0%		 5.4%		5.3%	

Amounts may not add due to rounding.

NM - Not meaningful.

⁽²⁾ Total average load factor equals freight pound miles divided by total linehaul miles.

Note: Table excludes the company's trailer manufacturing operations. Percentages presented are calculated using the underlying unrounded amounts.

⁽¹⁾ Fuel, operating expenses and supplies includes fuel-related taxes.

⁽²⁾ See the "Non-GAAP Financial Measures" section of the press release.

⁽³⁾ Adjusted EBITDA is used by our chief operating decision maker to evaluate segment profit (loss) in accordance with ASC 280.

⁽⁴⁾ Adjusted EBITDA margin is calculated as Adjusted EBITDA divided by Revenue using the underlying unrounded amounts.

Corporate Summary Financial Table (Unaudited) (In millions)

		Three Months Ended June 30,							Six Months Ended June 30,					
	_	2024		2023	Change %		2024 2023		2023	Change %				
Revenue	\$	-	\$	-	0.0%	\$	-	\$	-	0.0%				
Salaries, wages and employee benefits		3		7	-57.1%		8		11	-27.3%				
Fuel, operating expenses and supplies		-		2	-100.0%		-		6	-100.0%				
Operating taxes and licenses		-		-	0.0%		-		-	0.0%				
Insurance and claims		-		-	0.0%		3		1	200.0%				
Depreciation and amortization		1		3	-66.7%		2		4	-50.0%				
Transaction and integration costs		11		17	-35.3%		24		38	-36.8%				
Restructuring costs		1		5	-80.0%	_	1		16	-93.8%				
Operating loss	\$	(16)	\$	(34)	-52.9%	\$	(39)	\$	(76)	-48.7%				
Other income (expense) (1)		-		(1)			3		(1)					
Depreciation and amortization		1		3			2		4					
Transaction and integration costs		11		17			24		38					
Restructuring costs		1		5		_	1		16					
Adjusted EBITDA ⁽²⁾	\$	(3)	\$	(10)	-70.0%	\$	(8)	\$	(19)	-57.9%				

Amounts may not add due to rounding.

XPO, Inc.
Reconciliation of Non-GAAP Measures
(Unaudited)
(In millions)

	Three	Moı	nths Ende	Six Moi	Six Months Ended June 30,					
	2024		2023	Change %	2024	2023	Change %			
Reconciliation of Net Income from Continuing Operations to Adjusted EBITDA										
Net income from continuing operations	\$ 150)	\$ 31	383.9%	\$ 217	\$ 48	352.1%			
Debt extinguishment loss	-		23		-	23				
Interest expense	56	i	43		114	85				
Income tax provision (benefit)	(3	5)	13		20	17				
Depreciation and amortization expense	122		107		239	208				
Transaction and integration costs	12		17		26	39				
Restructuring costs	6	<u> </u>	10		14	34				
Adjusted EBITDA (1)	\$ 343	,	\$ 244	40.6%	\$ 631	\$ 454	39.0%			
Revenue	\$2,079)	\$1,917	8.5%	\$4,097	\$3,824	7.1%			
Adjusted EBITDA margin (1) (2)	16.5	%	12.7%		15.4%	11.9%				

Amounts may not add due to rounding.

XPO, Inc.
Reconciliation of Non-GAAP Measures (cont.)
(Unaudited)
(In millions, except per share data)

⁽¹⁾ Other income (expense) consists of foreign currency gain (loss) and other income (expense).

⁽²⁾ See the "Non-GAAP Financial Measures" section of the press release.

 $[\]ensuremath{^{(1)}}$ See the "Non-GAAP Financial Measures" section of the press release.

⁽²⁾ Adjusted EBITDA margin is calculated as Adjusted EBITDA divided by Revenue using the underlying unrounded amounts.

	Three Month Ended June 30,			i	Six Months Ended June 30,			
		2024		2023	_	2024		2023
Reconciliation of Net Income from Continuing Operations and Diluted Earnings Per Share from Continuing Operations to Adjusted Net Income from Continuing Operations and Adjusted Earnings Per Share from Continuing Operations								
Net income from continuing operations	\$	150	\$	31	\$	217	\$	48
Debt extinguishment loss		-		23		-		23
Amortization of acquisition-related intangible assets Transaction and integration costs		14 12		14 17		28 26		27 39
Restructuring costs		6		10		14		34
Income tax associated with the adjustments above ⁽¹⁾		(6)		(12)		(12)		(23)
European legal entity reorganization (2)		(41)		-		(41)		-
Adjusted net income from continuing operations (3)	\$	135	\$	83	\$	232	\$	148
Adjusted diluted earnings from continuing operations per share (3)	\$	1.12	\$	0.71	\$	1.93	\$	1.27
Weighted-average common shares outstanding								
Diluted weighted-average common shares outstanding		120		118		120		117
Amounts may not add due to rounding.								
(1) This line item reflects the aggregate tax benefit of all non-tax related adjustments reflected in the table above	e. T	he det	ail I	by line	ite	m is as	s fo	llows:
Debt extinguishment loss	\$	-	\$	´ 5	\$	-	\$	5
Amortization of acquisition-related intangible assets		3		3		7		6
Transaction and integration costs		1		2		3		5
Restructuring costs		1		2	_	3		7
	\$	6	\$	12	\$	12	\$	23

Amounts may not add due to rounding.

The income tax rate applied to reconciling items is based on the GAAP annual effective tax rate, excluding discrete items, non-deductible compensation, and contribution- and margin-based taxes.



Source: XPO, Inc.

⁽²⁾ Reflects a tax benefit recognized in the second quarter of 2024 related to a legal entity reorganization within our European Transportation business.

⁽³⁾ See the "Non-GAAP Financial Measures" section of the press release.